THE VILLAGES

2019 AND 2020 ANNUAL REPORT





2019



Team members of Federal Home Loan Bank of Indianapolis build 22 bikes for The Villages' children in June 2019.



Advisory Council Member, Tiaundra Gordon-Foster (far left), and team enjoy their time at the Trivia Night for Kids event in August 2019.



Board Member, Kellie Capone (center with Santa hat), and Eli Lilly and Company volunteers supported and provided mini Christmas Trees for the Kinship Care Holiday Party in December 2019.

"Your support is invaluable creating endless opportunities for the 3,100 children and youth, we're so privileged to serve, DAILY, to reach their FULL POTENTIAL." - Sharon Pierce, President & CEO

2020



The Villages was the beneficiary organization of Old National Bank's annual 100 Men Who Cook event in March 2020. More than \$175,000 was raised. This was one of the last in-person events in Central Indiana prior to COVID-19.



Advisory Council Member Kristin Seward and family planted pinwheels at home, April 2020.



Advisory Council Member, Rob Triplett (far right), and his team won The Villages Annual Golf Classic in August 2020.

DEAR FRIEND OF CHILDREN,

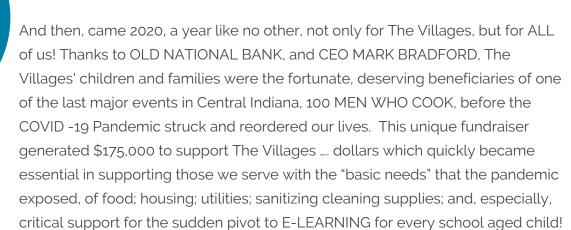
SHARON PIERCE PRESIDENT & CEO

differed was the unwavering support which YOU, The Villages of Indiana's loyal partners, invested in Indiana's most vulnerable children, youth and families! The Villages can NEVER adequately express our GRATITUDE; but we CAN demonstrate our relentless STEWARDSHIP!

The 2019 year was filled with successes, both at the organizational and child and

What a contrast the years of 2019 and 2020 were and yet, what NEVER

The 2019 year was filled with successes, both at the organizational and child and family impact level! Outcome results for The Villages vital services were stellar, a reflection of the commitment and capacity of our dynamic Board of Directors; our staff; foster, adoptive and kinship caregivers; and our volunteers, including The Villages Advisory Council and our Prevent Child Abuse Indiana Advisory Committee! Prestigious national and Indiana Foundations, like Casey Family Programs, Ticket to Dream, Lilly Endowment, Nina Mason Pulliam Charitable Trust, and the J. E. Fehsenfeld Family Foundation demonstrated their ongoing confidence in The Villages impact on child and family well-being with their continuation of generous philanthropic program funding! Devoted "Friends of The Villages" like EILEEN AND DOUG WILLIAMS and STEVE AND ARLENE DUNN and their families assured that The Villages' largest fundraiser, our Annual Golf Classic, would be hugely successful, thanks to their TITLE SPONSORSHIPS! DIAPER DAY, the "brainchild" of Ann Wantz King, once again provided thousands of diapers for the infants and toddlers whose lives we touch! Prevent Child Abuse Indiana was re-charted by a team from Prevent Child Abuse America with one of the highest scores ever awarded!



Like every other non-profit in Indiana, The Villages immediately "pulled out all the stops" to protect, serve, and support our phenomenal staff and those we are honored to serve



MATT HOOK BOARD CHAIR

10,000 individuals during the course of the year meeting ANY and EVERY need that surfaced amidst an unprecedented international pandemic and a long-overdue focus on racial injustice and disparities!

Lilly Endowment, the Nina Mason Pulliam Charitable Trust, and the United Way of Central Indiana became huge and generous partners of the vital work which needed to be done, throughout the state, EVERY DAY! The Villages staff pivoted to work even longer days, virtually, to assure that safety and sustenance were afforded EACH child, youth, and family! Foster Parent Support Groups, Kinship Care Monthly Events, Foster Parent Training Sessions, Post Adoption Services, Healthy Families Parent Support Visits, Older Youth Services Assessments and Support, and Wrap Around Mental Health Services ALL continued to meet the pressing needs of 3,100 children and youth, daily! Prevent Child Abuse Indiana provided endless virtual trainings for ALL parents and caregivers, statewide! The treadmill of commitment and services was RELENTLESS, but it was also exactly what those we are honored to serve yearned for and needed!

At the same time, The Villages, embarked, in earnest, on our MARCH for a more Diverse, Inclusive and Equitable organization...a MARCH which is now, fully integrated into EVERY aspect of our agency processes, our hiring, our staff training, and our work with children and families! Our commitment to Equity and Inclusion is not a "list", but a LENS, through which we now view every decision we make, as an organization!

Everyone desperately needed HOPE amidst the endless challenges of 2020; and THANKS TO YOU, everyone touched by The Villages savored their own unique GLIMPSE and GIFT of HOPE! We ARE and WILL BE, FOREVER GRATEFUL!

With Unending thanks,

Thatthe C Hook

MATT HOOK BOARD CHAIR Sharow C. Pierce

SHARON PIERCE PRESIDENT & CEO

2019 2020 BOARD OF DIRECTORS

MATTHEW HOOK BOARD CHAIR

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MIKE NORTH TREASURER

ETTA WARD SECRETARY

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SHITAL PATEL

DANIEL PHAIR

KATHLEEN POSTLETHWAIT

KEVIN SCHMIDT

RICK SNYDER

STEVE YORK

- +MEMBER IN 2019 ONLY
- *NEW MEMBER IN 2020

ADVISORY COUNCIL.

A diverse group of young professional, community leaders, committed to advocating, fundraising, and service in support of The Villages' mission.

GRACE GODFREY
COUNCIL CHAIR

SAMANTHA BURKE
RECRUITMENT & RETENTION CHAIR

SARAH BETH WARYCHA TREASURER

BRITTANY TODD SECRETARY

KELLY LAVIN+
SHITAL PATEL*
BOARD OF DIRECTORS LIAISON

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JACKIE VERBETEN*

+MEMBER IN 2019 ONLY *NEW MEMBER IN 2020



Advisory Council Member and Event Chair, John Schmidt, welcomes guests to Trivia Night for Kids.











PREVENT CHILD ABUSE INDIANA

Mission: To be the voice in Indiana for preventing child abuse in all its forms.

COMMUNITY RESOURCE •

PREVENTION COUNCIL NETWORK

ADVOCATE FOR PREVENTIVE POLICIES & PROGRAMS

A Chartered State Chapter of **Prevent Child Abuse America**.

Prevent Child Abuse Indiana A Division of The Willness

2019 HIGHLIGHTS

- Successfully completed the **Prevent Child Abuse America** re-chartering process. Scoring 99.1% on a review of the program's accomplishments for the past 4 years.
- Provided 126 educational programs and outreach on all forms of child maltreatment to nearly 3,264 individuals.
- Supported 46 Child Abuse Prevention Councils, representing 56 Indiana counties.
- PCAIN staff trained in the Nurturing Parents curriculum to begin providing informational "Parent Cafes" on nurturing parenting skills.



2020 HIGHLIGHTS

- Provided education programs and outreach to over 3,000 individuals, majority through online training and resources due to the COVID-19 pandemic.
- Began a Nurturing Parents Group with Dove Recovery House for women recovering from substance abuse disorders.
- 46 Child Abuse Prevention Councils in place, representing 56 Indiana counties.
- 18 men graduated from the Nurturing Fathers' Classes.
- Initiated the Childhood Trauma Informed Practices Project in collaboration with Infancy Onward, Riley Child Development Center, and Indiana Youth Services Association.
- One of the primary partners in the creation of a Statewide Child Abuse Prevention Framework.

ADVISORY COMMITTEE

A team of volunteers working together to strategize, fundraise, and provide advocacy and education to prevent child maltreatment in Indiana.

TODD LOUDEN
2019 COMMITTEE CHAIR

DEVINA JANI 2020 COMMITTEE CHAIR RACHEL DRABICK

ASHLEY A. HADLER

MARY HAUSER

TONYA HILL

GREG LAKER

MARILYN LEATHERMAN

TODD LOUDEN

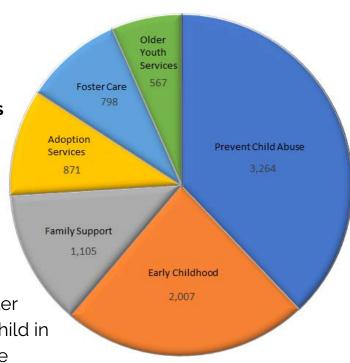
SEANNA NICHOLS

TOBY STARK

JACKIE SUESS

2019 OUTCOMES

The Villages **served over 10,000 individuals** in 2019 through a wide array of child and family support programs.

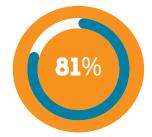


FOSTER CARE

The Villages recruits, licenses, and trains foster parents to meet the unique needs of every child in care. With over 5,000 children referred to The Villages, 798 were served in 2019.



Children were in only one home while in The Villages care.



Children were discharged to a less restrictive placement. (Parent, relative, adoptive home, or independent living)

ADOPTION



Children were adopted from The Villages Foster Care Program, 79 children by their Villages' Foster Family.



"It's one of the greatest things in life," Justin says of being a foster dad. "It's humbling and so fulfilling to provide for children and be there for them." - Justin, Villages Foster Dad

HEALTHY FAMILIES

11,872

home visits completed in 2019 to provide education and support on parent-child interaction and bonding in families with a newborn or a pregnant mom at the start of services.



families completed the full 3-year program and graduated in 2019!

Families can now choose to 5 **Years** participate to receive continued support beyond the 3-year productions. support beyond the 3-year program thru pre-k or Kindergarten years.

OLDER YOUTH SERVICES

Provided series of 8 monthly workshops to 150 youth.

youth attended a Parenting Prevention Conference in their region.

A HOME FOR MARCUS



There are many heartwarming stories about how children served by The Villages find forever families. Jennifer Hatfield, a foster care case manager for The Villages in Kokomo, shares the unforgettable adoption journey of Marcus and his mom, Kelly.

As a case manager who works closely with medical needs children served by Howard County, I was introduced to Marcus in hopes that I could find him a foster home. At the time, he was at Riley Children's Hospital being treated for health issues affecting his heart and respiratory system. He was a very lethargic little boy with a trach and vent, who had minimal human touch throughout the day, other than the nurses who changed his diapers or vent settings.

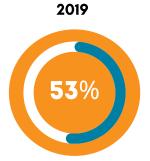
One day I was visiting another child in foster care also under medical treatment. I was joined by a foster care manager with the Indiana Department of Child Services who asked about the progress to find a home for Marcus, who was now at another facility. She told me things weren't looking good for Marcus. He had a trach and continued to suffer from infections (not unusual in facilities with vent children). It was likely Marcus would die in that facility, I was told.

As I discussed Marcus with the DCS worker, Kelly, the nurse caring for the child we were visiting, overheard us. She asked to see a recent photo of Marcus. She began to cry the moment she saw his photo. Kelly shared that she was unable to have children of her own. She continued to stare at the photo and later said, "This is my son."

Almost instantly, Kelly decided she was going to welcome Marcus into her home and heart. She began foster parent training and started weekend visits with Marcus a few months later.

Marcus was placed in Kelly's home during the summer of 2017. He blossomed under Kelly's care. Once unable to sit up on his own, Marcus is now walking on his own! He is off a ventilator and placed on a heat and moisture exchanger. Now, he's only on oxygen at night. He knows sign language and will start preschool soon.

And, the best news of all, Kelly adopted Marcus last month. A child no one expected to survive past his first birthday is now thriving and in a loving forever home. We are grateful for Kelly, who followed her heart, which led her to something she never thought she could attain: Motherhood. The moral of this story is to never give up hope of finding a home for ANY child. They are all so worth it and touch our lives every day.



Children in foster care with The Villages were under the age of 5.



2019 FINANCIALS

A	S	S	e	ts
	•	•	•	-

Cash	1,602,377
Accounts receivable	1,072,659
Pledges receivable	1,380,057
Grants receivable	1,250,394
Other receivables	98,429
Investments	11,016,882
Prepaid expenses and other assets	904,916
Property and equipment	6,639,522
TOTAL ASSETS	23,965,236

Liabilities

Accounts payable	620,579
Accrued payroll, taxes and benefits	934,042
Accrued vacation	379,480
Other accrued expenses	753,893
Fair value of interest rate swap	63,166
Long-term debt	1,262,342
TOTAL LIABILITIES	4,013,502

Net Assets

Without donor restrictions	8,645,747
With donor restrictions	11,305,987
TOTAL NET ASSETS	19,951,734

TOTAL LIABILITIES & NET ASSETS 23,965,236

Revenues, Gains & Other Support

Contributions	2,219,673
In-Kind Contributions	-
Government Grants & Contracts	7,614,863
Fees for services	15,774,363
Investment Income	354,356
Rental Income	79,344
Other Income	268,942
TOTAL REVENUES, GAINS & OTHER SUPPORT	26,311,541



Agency Expenses

Program Expense	23,391,664
Management and general	2,253,412
Fundraising and development	335,949

TOTAL EXPENSES	25,981,025
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Change in Net Assets Before Other Gains 330,516

Net realized/unrealized gain investment	1,443,44/
Gain on sale of property/equipment	179,311
Change in fair value of interest rate swap	(36,089)

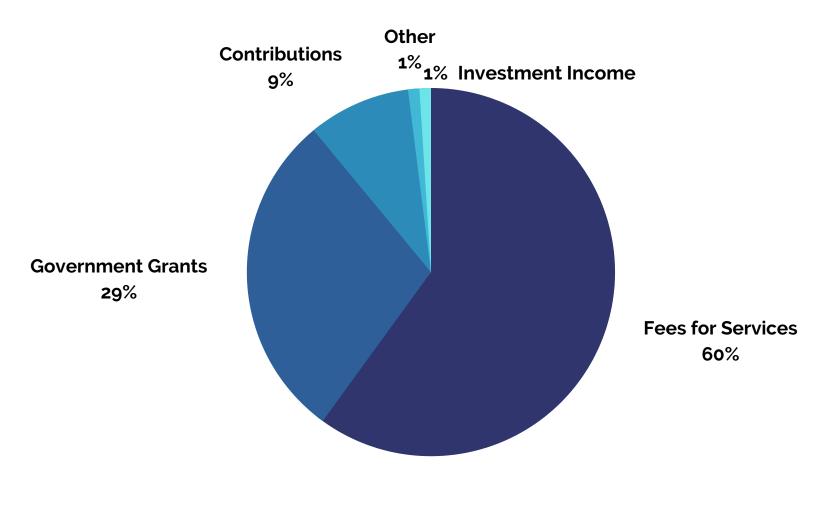
Change in Net Assets 1,917,185

Net Assets, Beginning of Year	18,034,549
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Net Assets, End of Year

19,951,734

2019 DISTRIBUTION OF REVENUE









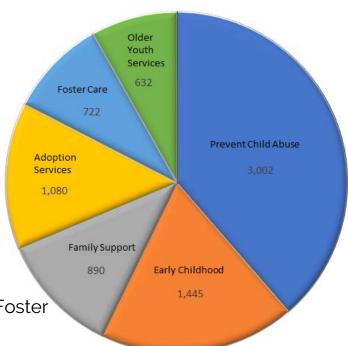






2020 OUTCOMES

The Villages **served over 10,000 individuals** in 2020 through a wide array of child and family support programs.



FOSTER CARE

Over 5,000 children referred to The Villages Foster Care, 722 were served in 2020.



Children were in only one home while in The Villages care.



Children were discharged to a less restrictive placement. (Parent, relative, adoptive home, or independent living)



ADOPTION



Children were adopted from The Villages Foster Care Program,62 children by their Villages' Foster Family. Former Foster, now Adoptive Parents, Ron and Heather, pose with their 5-year-old son, Marko.

"He's the center of everybody's universe. He's happy. He's healthy and so smart." - Heather, Mom

HEALTHY FAMILIES

Home visits completed in 2020 to provide education and support on parent-child interaction and bonding in families with a newborn or a pregnant mom, at the start of services

of children served had an identified primary medical provider.

OLDER YOUTH SERVICES

632_{youth}

served in 2020, compared to 567 in 2019.



The COVID Relief Package increased support by allowing youth to re-enter foster care up to age 22 & participate in Voluntary Services through

26 years old.

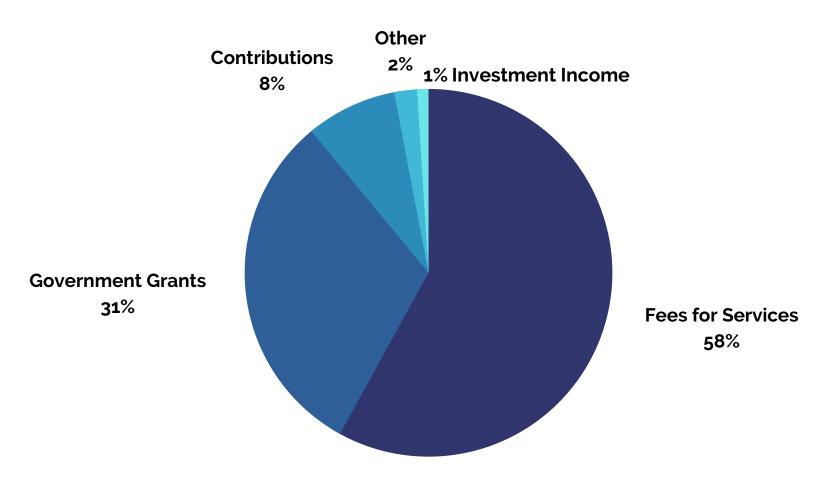
of youth initiated or completed their educational goal as stated in their Learning Plan.

2020 FINANCIALS	
Assets	
Cash	3,000,215
Accounts receivable	2,053,194
Pledges receivable	1,075,758
Grants receivable	1,755,498
Other receivables	207,375
Investments	12,096,985
Prepaid expenses and other assets	1,114,033
Property and equipment	7,121,757
TOTAL ASSETS	28,424,815
Liabilities	
Accounts payable	651.870
Accrued payroll, taxes and benefits	1,202,622
Accrued vacation	513,722
Other accrued expenses	787,207
Paycheck Protection Program Loan	2,832,600
Fair value of interest rate swap	101,377
Long-term debt	1,066,889
TOTAL LIABILITIES	7,156,287

Accounts payable	051.070
Accrued payroll, taxes and benefits	1,202,622
Accrued vacation	513,722
Other accrued expenses	787,207
Paycheck Protection Program Loan	2,832,600
Fair value of interest rate swap	101,377
Long-term debt	1,066,889
TOTAL LIABILITIES	7,156,287
Net Assets	
Without donor restrictions	8,528,078
With donor restrictions	12,740,450
TOTAL NET ASSETS	21,268,528
TOTAL LIABILITIES & NET ASSETS	28,424,815
Revenues, Gains & Other Support	
Contributions	1,800,403
In-Kind Contributions	196,049

Liabilities			
Accounts payable	651.870		
Accrued payroll, taxes and benefits	1,202,622		
Accrued vacation	513,722		
Other accrued expenses	787,207		
Paycheck Protection Program Loan	2,832,600		
Fair value of interest rate swap	101,377	A construction	
Long-term debt	1,066,889	Agency Expenses	22.006.440
TOTAL LIABILITIES	7,156,287	Program Expense	23,086,418
		Management and general	2,293,536
Net Assets		Fundraising and development	426,583
Without donor restrictions	8,528,078	TOTAL EXPENSES	25,806,537
With donor restrictions	12,740,450		0, ,00,
TOTAL NET ASSETS	21,268,528		242.426
TOTAL NET ASSETS TOTAL LIABILITIES & NET ASSETS	21,268,528 28,424,815	Change in Net Assets Before Other G Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw	ent 1,012,579 -
TOTAL LIABILITIES & NET ASSETS	•	Net realized/unrealized gain investme Gain on sale of property/equipment	ent 1,012,579 -
	•	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw	ent 1,012,579 - vap (38,211)
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support	28,424,815	Net realized/unrealized gain investme Gain on sale of property/equipment	ent 1,012,579 -
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support Contributions	28,424,815 1,800,403	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw	ent 1,012,579 - vap (38,211)
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support Contributions In-Kind Contributions	28,424,815 1,800,403 196,049	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw Change in Net Assets	ent 1,012,579 - vap (38,211) 1,316,794
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support Contributions In-Kind Contributions Government Grants & Contracts	28,424,815 1,800,403 196,049 8,003,088	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw	ent 1,012,579 - vap (38,211)
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support Contributions In-Kind Contributions Government Grants & Contracts Fees for services	1,800,403 196,049 8,003,088 15,256,271	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw Change in Net Assets	ent 1,012,579 - vap (38,211) 1,316,794
TOTAL LIABILITIES & NET ASSETS Revenues, Gains & Other Support Contributions In-Kind Contributions Government Grants & Contracts Fees for services Investment Income	28,424,815 1,800,403 196,049 8,003,088 15,256,271 281,220	Net realized/unrealized gain investme Gain on sale of property/equipment Change in fair value of interest rate sw Change in Net Assets	ent 1,012,579 - vap (38,211) 1,316,794

2020 DISTRIBUTION OF REVENUE











2019 DONORS

\$100.000+

Dave Thomas Foundation for Adoption

\$10,000+

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Mr. Kirk Grable and Ms. Lori Barnhart

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Ms. and Mr. Cathy Graham

Ms. Mary Catharine Grau

Mr. and Mrs. Chris Gregory

Ms. Danielle Gregory

Ms. Kelly Gridley

Ms. Jennifer Guenin

Ms. Erika Guess

Ms. Nancy Gwin Ms. Jessica Hadler

Ms. Leslie Hall

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